

ORAHS BATH 2017



EURO Working Group on Operational Research Applied to Health Services (ORAHS)

Welcome to the 43rd annual meeting of the EURO Working Group on Operational Research Applied to Health Services. The ORAHS 2017 Conference is organised by the Centre for Healthcare Innovation & Improvement (CHI²) of the prestigious University of Bath School of Management.

EURO is the 'Association of European Operational Research Societies' within IFORS, the 'International Federation of Operational Research Societies'. Its aim is to promote Operational Research throughout Europe. ORAHS was formed in 1975 and is essentially a network of persons involved in the application of systematic, quantitative analysis in support of planning and management in the health services sector. The group has at present 242 members from more than 30 countries, mainly in Europe but also from overseas (USA, Canada, Brazil and other countries).



Bath Centre for Healthcare Innovation and Improvement

The Bath Centre for Healthcare Innovation and Improvement (CHI²) was founded in Jan 2015. It is a multi-disciplinary research centre that is focused on solving the practical challenges of health and care. Researchers working within the Centre lead and participate in applied health research projects using a mixed methods approach while adopting a flexible and collaborative outlook to the choice and framing of the research problems and to the research methods and modelling techniques used.

Members of the Centre work closely with health and care managers and professionals drawing on a wide range of research expertise including:

- operational research/management science,
- operations management,
- advanced analytics,
- information systems,
- other quantitative and qualitative research methods and models,
- experience from different industries.

Example projects include a joint research with the West of England Academic Health Science Network (WEAHSN) to model the impacts of atrial fibrillation management on the health and care system, a number of researcher-in-residence programmes with regional NHS Trusts, examining social value creation and relational coordination in public-private collaborations, investigating the impact of public sector audit in the NHS in a period of austerity and reform, and two different projects around the organisation of emergency services in the context of mass casualty events. In addition, the Centre has produced and is delivering the first Massive Open Online Course in the UK in Quality Improvement in Healthcare three times a year through Future Learn.

For more information please see www.bath.ac.uk/chi2/



University of Bath School of Management

The University of Bath School of Management is one of the UK's leading business schools with highly ranked programmes and a strong record of internationally recognised research. We equally value research, teaching and citizenship and offer a strongly supportive environment for all our students to deliver a first-class student experience.

Placed 8th in the UK in the government's 2014 Research Excellence Framework (REF), we have an excellent reputation for the quality of our research which covers all areas of management. Our research is organised into cross-functional research centres which focus our initiatives and funding. Our research income averages around £2 million a year.

We are currently ranked 1st for Marketing, 2nd for Business and Management Studies (the Complete University Guide 2018) and 3rd for Business Studies (The Times and Sunday Times University Guide 2017).

EQUIS, the European Foundation for Management Development's quality inspectorate, have granted us five-year accreditation. Only around 1% of business schools worldwide have successfully achieved this recognition.





University of Bath

The University of Bath celebrates its 50th anniversary this year as one of the UK's leading universities both in terms of research and our reputation for excellence in teaching, learning and graduate prospects.

The University is rated Gold in the Teaching Excellence Framework (TEF), the Government's assessment of teaching quality in universities, meaning its teaching is of the highest quality in the UK.

In the government's 2014 Research Excellence Framework (REF) 87 per cent of our research was defined as 'world-leading' or 'internationally excellent'. From making aircraft more fuel efficient, to identifying infectious diseases more quickly, or cutting carbon emissions through innovative building solutions, research from Bath is making a difference around the world. Find out more: www.bath.ac.uk/research/

Well established as a nurturing environment for enterprising minds, Bath is ranked highly in all national league tables. We are ranked 5th in the UK by The Guardian University Guide 2018 and 6th for graduate employment. According to the Times Higher Education Student Experience Survey 2017, we are in the top 5 universities students would recommend to a friend.



Sunday 30th July 2017

18:00-20:00 Welcome Reception - Museum of Bath Architecture

Monday 31st July 2017

09:00-10:30 Registration and Coffee - CB Level 1 Foyer

10:30-12:30 **MO1.1 Opening session and Plenary**

Plenary speaker: *Professor Margaret Brandeau – Stanford University*

Other speakers: *Professor Sally Brailsford – University of Southampton*
Emeritus Professor Ruth Davies – Warwick Business School
Professor Veronica Hope Hailey – Dean and Head of School,
School of Management, University of Bath

Chair *Professor Christos Vasilakis – University of Bath*

12:30-14:00 Lunch - The Lime Tree

14:00-15:30

CB 3.9 MO2.1 Parallel session: Simulation studies in health and care

An agent based simulation of Hepatitis C transmission and treatment
Dr Rudabeh Meskarian (CLAHRC Wessex / University of Southampton)

Using bootstrapping to reflect variance in resource demand in simulation
modeling of patient flow; the case of stroke treatment in Norway
Kim Rand-Hendriksen (Akershus University Hospital)

Simulation of multi-appointment scheduling problems in hospitals
Joren Marynissen (KU Leuven)

Using a combined discrete event simulation agent based model to improve
drug production at the Radium Hospital, Norway

Chair *Dr Joe Viana (Health Services Research Centre, Akershus University Hospital)*

CB 3.15 MO2.2 Parallel session: Diagnostic and screening management

A review of demand and capacity for diagnostic services in Wessex
Richard Guerrero-Ludueña (University of Southampton)

A hybrid approach using forecasting and discrete-event simulation for
modelling endoscopy services in healthcare
Alison Harper (University of Exeter)

Assessing the impact of different diabetic retinopathy screening policies using agent-based modelling

Dr Steffen Bayer (University of Southampton)

Chair

Modelling the Irish radiology service – A clinical perspective

Mary Conlon (National University of Ireland, Galway)

CB 3.16

MO2.3 Parallel session: Workforce scheduling and allocation

Optimal time allocation of an orthopedic surgeon

Eline Tsai (University of Twente)

Preference-based staff scheduling at hospitals

Kjartan Kastet Klyve (Norwegian University of Science and Technology)

Physician staffing and scheduling in an emergency department using optimization under uncertainty

Janaina Marchesi (PUC-Rio)

Chair

An optimization model for staff scheduling at a Portuguese EMS

Inês Marques (Universidade de Lisboa)

16:00-17:30

CB 3.9

MO3.1 Parallel session: Geography, networks and resource allocation

Measuring inequalities in the geographic distribution of multiple health resources

Martin Dlouhy (University of Economics Prague)

Designing a regional-based healthcare logistics network

Prof Valérie Bélanger (HEC Montréal)

Optimization approaches to the ambulance dispatching and relocation problem

Ana Sofia Carvalho (Universidade de Lisboa)

Chair

A geospatial analysis of the Nova Scotia emergency care network

Dr Peter Vanberkel (Dalhousie University)

CB 3.15

MO3.2 Parallel session: Costing and measurement

Prediction of patient activation during technology enabled continuity of care intervention

Carrie Queenan (University of South Carolina)

Segmentation of primary care patients by annual cost

Palvannan Rk (National Healthcare Group)

Simulation modelling and optimisation techniques in health technology assessment

Syed Salleh Abdul Rahman (University of Sheffield)

Chair

Portable, transparent Markov modeling for medical cost-effectiveness

Prof Gordon Hazen (Northwestern University)

CB 3.16

MO3.3 Parallel session: Policies and decision support

Alternative policies to streamline the treatment of chronic patients in public hospitals

Prof Mario Jorge Ferreira de Oliveira (Federal University of Rio de Janeiro)

Stratified breast cancer follow-up using a continuous-state POMDP.

Maarten Otten (University of Twente)

Evaluating the sustainability of complex health system transformation in the context of population ageing: a system dynamics approach

Dr Gozdem Dural-Selcuk (Hacettepe University)

Clinical ambiguity and conflicts of interest in interventional cardiology decision-making

Chair

Prof Tinglong Dai (Johns Hopkins University)

18:30-20:30

Walking tour of Bath



Above: Royal Crescent, Bath

Mini Conference

Tuesday 1st August 2017

08:30-09:00 Mini Conference Registration and Coffee - CB Level 1 Foyer

09:00-10:30 TU1.1 Plenary session

CB 1.10

Plenary speakers: *Professor Erwin Hans – Professor of Operations Management in Healthcare University of Twente*

Professor Ken Stein - Deputy Director, PenCLAHRC

Prof Erwin Hans will discuss the research activities of the Center of Healthcare Operations Improvement & Research (CHOIR) he co-founded in the Netherlands, a center of expertise in healthcare logistics.

Prof Ken Stein will talk about the Peninsula Collaboration for Operational Research and Development (PenCHORD) that has been active since 2008.

Chair

Professor Christos Vasilakis – University of Bath

10:30-11:00 Coffee - CB Level 1 Foyer

11:00-12:30

CB 3.9

TU2.1 Parallel session: Primary and community care

Referral propensity of out-of-hours doctors: analysis of Oxfordshire data
Dr Honora Smith (University of Southampton)

Modelling patient flow in community healthcare - a fluid approximation with patient health

Ryan Palmer (University College London)

Towards a concept for collaborative GP practices

Melanie Reuter-Oppermann (Karlsruhe Institute of Technology)

Chair

Simulation model of complex continuing care in a rural community hospital
Prof Alexander Rutherford (Simon Fraser University)

CB 3.15

TU2.2 Parallel session: Location analysis and visualisation

Optimization methods to handle uncertainty in healthcare location-allocation problems: a literature review.

Vittorio Nicoletta (Laval University)

Simulating hospitals' patient transit systems

Thomas Adams (University of Auckland)

Centralising neonatal intensive care units in England
Dr Emma Villeneuve (NIHR PenCLAHRC)

Chair

Home care hospitalization for newborn infants in Ile de France (IDF) region
Dr Catherine Crenn-Hebert (Assistance Publique Hôpitaux de Paris)

CB 3.16

TU2.3 Parallel session: Demand, capacity and resource allocation

Mathematical and practical challenges in scheduling medical residents
Dr Amy Cohn (University of Michigan)

A resource allocation model as a vehicle for translating research into practice in postnatal care
Prof John Bowers (University of Stirling)

The affine accumulating priority queue: a model which prioritises based upon acuity and waiting time
Prof David Stanford (Western University)

Chair

Waiting times in outpatient clinics: what needs to be understood to match demand and capacity
Dr Doris Behrens (Cardiff University)

12:30-14:00

Lunch - CB Level 1 Foyer

14:00-15:30

CB 3.9

TU3.1 Parallel session: ED attendance and flow models

Statistical analysis of routinely collected and openly reported NHS Trust data, to explain the decline in Accident & Emergency 4-hour target performance
Brad Keogh (University of Southampton)

Using real-time data in nudging patients' emergency department (ED) attendance behaviour
Navonil Mustafee (University of Exeter)

Using OR to help hospitals reduce emergency department waiting times: examples and impact
Dr Thomas Monks (University of Southampton)

Chair

What is the required size of a Clinical Decision Unit for an Emergency Department? - Insights from a knowledge transfer project
Dr Sebastian Rachuba (NIHR PenCLAHRC)

CB 3.15

TU3.2 Parallel session: Obesity and dementia

Modelling the future of dementia care in Wessex

Dave Evenden (University of Southampton)

Modelling the increase in BMI (obesity) in England since the early 1990s

Dr Roger Brooks (Lancaster University)

Using hybrid simulation to model the spread of obesity through social networks

Mark Tuson (Cardiff University)

The use of telecare to support people with dementia to remain living within their own homes

Katherine Penny (University of Southampton)

Chair

CB 3.16

TU3.3 Parallel session: Stroke care modelling

Supporting decisions around the organisation of anticoagulation services for patients with atrial fibrillation with operational research

Dr Neophytos Stylianou (University of Bath)

Optimising the stroke pathway through discrete event simulation:

Assessing the credibility of a centralised hyper-acute stroke unit

Dr Richard Wood (Bristol, North Somerset, and South Gloucestershire NHS CCGs)

Survival of the fittest? Frailty modelling of stroke incidence.

Dr Mathias Barra (Akershus University Hospital)

Operations research modelling to understand patient progression in stroke rehabilitation

Leonid Churilov (Florey Institute of Neuroscience and Mental Health)

Chair

15:30-16:00

Coffee - CB Level 1 Foyer

16:00-17:30

TU4.1 Panel discussion

CB 1.10

Breaking through: Achieving impact in health & care with operational research

An interactive panel session to explore and debate the factors central to the application of operational research to improve health delivery on the international stage. Participation will be actively encouraged.

Chair

Prof Martin Pitt - Director of PenCHORD, University of Exeter and PenCLAHRC

18:00-19:30

TU5.1 Posters and buffet supper - The EDGE

Wednesday 2nd August 2017

08:00-20:00 Visit Longleat and Stonehenge

20:00-21:30 BBQ supper - The EDGE



Top: Stonehenge; above left: Longleat House and gardens; above right: The EDGE

Thursday 3rd August 2017

08:30-09:00 Coffee - CB Level 1 Foyer

09:00-10:30

CB 3.9

TH1.1 Parallel session: General issues and methods in health OR

Objectives, objectives – developing reflections

Prof Penelope Mullen (Independent)

Modelling patient flows through municipal acute units in South-Eastern Norway

Meetali Kakad (Akershus University Hospital)

A research agenda for Operations Research Applied to Health Services (ORAHS) in South Africa

Prof Liezl Van Dyk (North-West University)

Teaching modelling & simulation to medical students

Prof Sally Brailsford (University of Southampton)

Chair

CB 3.15

TH1.2 Parallel session: Scheduling applications

Scheduling interval planning considering no-shows and cancellations

Gréanne Leefink (University of Twente)

Dynamically accepting and scheduling patients for home healthcare

Mustafa Demirebilek (University of Warwick)

A mathematical programming model for efficient resource allocation in radiotherapy with uncertain demand

Bruno Vieira (NKI-AVL)

Scheduling surgical instrument decontamination: reducing lead times for high priority contaminated goods

Daniel Gartner (Cardiff University)

Chair

CB 3.16

TH1.3 Parallel session: Demand and capacity management

System dynamic models by estimates the needed number of beds for each ward of the hospital

Dr Paula Andrea Velásquez Restrepo (IPS Universitaria / Universidad de Antioquia)

Online discrete event simulation for the management of inpatient beds

Dr Dave Worthington (Lancaster University)

Chair

Restructuring existing ward structures at a public hospital
Dr Sebastian Rachuba (NIHR CLAHRC South West Peninsula (PenCLAHRC))

Chair
Capacity planning for a healthcare network with outsourcing
Dr Nalan Gulpinar (Warwick Business School)

10:30-11:00 **Coffee - CB Level 1 Foyer**

11:00-12:30

CB 3.9 **TH2.1 Parallel session: Routing, transit and tele-health**
Operations -based healthcare service innovation: an example of tele-health
Dr Jiun-Yu Yu (National Taiwan University)

Benchmarking online dispatch algorithms for Emergency Medical Services
Pieter van den Berg (Rotterdam School of Management)

Comparison between alternative decomposition methods to solve the assignment and routing problems in home health care
Semih Yalçındağ (Yeditepe University)

Chair
Stochastic routing for relief efforts
Dr Maria Elena Bruni (University of Calabria)

CB 3.15 **TH2.2 Parallel session: Workforce allocation**
Pooling nursing staff in an intensive care setting with two units
June Lau (University of Auckland)

A stochastic knapsack approach for the individual surgeon loading problem
Troels Martin Range (University of Southern Denmark / NTNU)

Reconstructing disrupted nurse rosters
Toni Ismael Wickert (KU Leuven)

Chair
Effects of stroke on labour force participation for patients and family caregivers
Dr Fredrik A. Dahl (Akershus University Hospital)

CB 3.16 **TH2.3 Parallel session: Patient appointment scheduling**
Outpatient appointment scheduling
Eduardo López Aguilar (Polytech Tours)

A new appointment-scheduling policy: a case study in a bariatric surgery clinic.
Igor Peres (PUC-Rio)

Analysis of indirect waiting times for medical practices considering different patient types and appointment policies

Anne Zander (Karlsruhe Institute of Technology)

Chair

Decision support for appointment scheduling of MRI examinations

Dr Anders N. Gullhav (Norwegian University of Science and Technology)

12:30-14:00 Lunch - The Lime Tree

14:00-15:30 TH3.1 Plenary session

CB 1.10 Presented by: *Prof Martin Utley – University College London*

Prof Martin Utley leads a session dedicated to the work and life of the late Prof Steve Gallivan, who was a long-standing member of ORAHs.

15:30-16:00 Coffee - CB Level 1 Foyer

16:00-17:30

CB 3.9 TH4.1 Parallel session: Modelling blood and transplant services

A simulation-optimization approach to single-cycle inventory policies between one blood center and multiple hospitals

Prof David Barrera-Ferro (Pontificia Universidad Javeriana)

UK living kidney sharing scheme

Dr Matthew Robb (NHS Blood and Transplant)

Blood type specific issuing policies to improve inventory management

Joost van Sambeek (University of Twente)

Modelling the impact of extended shelf life platelets

Dr John Blake (Dalhousie University)

Chair

CB 3.15 TH4.2 Parallel session: Surgery and operating room scheduling 1

Optimizing the master surgery schedule in a private hospital

Prof Maria Eugénia Captivo (Universidade de Lisboa)

Approximate dynamic programming for the surgery room allocation problem under uncertainty

Elvan Gokalp (University of Warwick)

Optimal allocation and evaluation of operating room hours

Lisa Koppka (Ruhr University Bochum)

Using buffer capacity in operating room planning: a good idea?

Carla Van Riet (KU Leuven)

Chair

CB 3.16

TH4.3 Parallel session: Disaster and emergency planning

Assessment of physicians stress in emergency departments
Marta Cildoz (Public University of Navarre)

Emergency event forecasting: a spatial-temporal approach
Niki Matinrad (Linköping University)

Emergency Readmission for Integrated Care (ERIC) model - using an automated feature generation and a multi-task learner
Thierry Chausalet (University of Westminster)

Improving interoperability of major disasters: main tasks, materials, equipment, EU civil protection modules and responders: a decision support system

Chair

Prof Marion Rauner (University of Vienna)

19:00-19:50

Drinks reception - The Victoria Art Gallery

20:00-23:30

Gala dinner - The Pump Room



Left: The Victoria Art Gallery

Friday 4th August 2017

09:00-09:30 Coffee - CB Level 1 Foyer

09:30-10:30 FR1.1 Plenary session

CB 1.10 Plenary speaker: *Paul Mears - Chief Executive, Yeovil District Hospital*
Chaired by: *Prof Christos Vasilakis – University of Bath*

10:30-11:00 Coffee - CB Level 1 Foyer

11:00-12:30

CB 3.9 FR2.1 Parallel session: Surgery and operating room scheduling 2

Admission control in an intensive care unit with readmission
Faruk Akin (Koç University)

Surgical procedure type scheduling incorporating semi urgent patients
Nardo Borgman (University of Twente)

Parametric and nonparametric models for next day operating room scheduling
Prof Enis Kayis (Ozyegin University)

Chair A generic simulation model for operating room scheduling and planning
Prof Michael Carter (University of Toronto)

CB 3.15 FR2.2 Parallel session: ED optimisation and performance

Synchronisation and optimisation of emergency department patient flow
Guvenc Dik (Queensland University of Technology)

Sequentially assigning and prioritizing patients at emergency departments
Dr Maartje van de Vrugt (Universtiy of Twente / Leiden University)

Using the “floating patients” method to balance crowding between the hospital emergency department and other departments
Guy Wachtel (Bar Ilan University)

Chair Using discrete event simulation with Coxian phase-type regression models to understand patient flow through emergency departments
Laura Boyle (Queen’s University Belfast)

CB 3.16

FR2.3 Parallel session: Model validation and participation

Overcoming common critical mistakes in building composite indices through the MACBETH socio-technical approach

Monica Oliveira (Universidade de Lisboa)

A novel participatory approach to scenario building: application to the evolution of population health inequalities in Europe

Liliana Freitas (Universidade de Lisboa)

Validating clinical hybrid OR models: what can go wrong (and probably will)?

Hannah Johns (RMIT University)

Opening the door: inviting patient and family perspectives on pediatric mental health emergency department use in Nova Scotia

Dr Leslie Anne Campbell (Dalhousie University)

Chair

12:30-14:00

FR3.1 Closing session and ORAHS business meeting

CB 1.10

Join us for the annual ORAHS business meeting where we will debrief this year's ORAHS, learn more about the 2018 edition in Norway and get to choose the hosts of 2019.

14:00

End of conference

Poster Presentations

- 1 Modelling mental health care pathways and services for capacity planning and policy decisions
Sarie Brice (Cardiff University)
 - 2 Development of a scorecard for measuring care home quality
Prof Thierry Chausalet (University of Westminster)
 - 3 Emergency Readmission for Integrated Care (ERIC) Model: Using an automated feature generation & a multi-task learner
Prof Thierry Chausalet (University of Westminster)
 - 4 Progression modelling of clinically-determined severity for dementia patient care planning
Dave Evenden (University of Southampton)
 - 5 An exploration of standardised processes in a knowledge-intensive (healthcare) operation: Implementing the acute stroke care pathway
Marianna Frangeskou (University of Bath)
 - 6 Discrete event simulation of a complex continuing care ward with bed blocking
Sergei Gassan (Simon Fraser University)
 - 7 Evaluating the cost benefit of a remote cancer patient monitoring system in a single NHS Institution
Dr Penny Kechagioglou (University Hospital Coventry and Warwickshire)
 - 8 Decision making under uncertainty: A health care infrastructure scenario
Dr Rudabeh Meskarian (CLAHRC Wessex / University of Southampton)
 - 9 Novel mapping methods to visualise and understand referral data within community healthcare
Ryan Palmer (University College London)
 - 10 Modelling the benefits of radiographer-led discharge in emergency departments
Dr Sebastian Rachuba (NIHR PenCLAHRC)
 - 11 Generating virtual patients for discrete-event simulation from a small sample with categorical characteristics
Christina Saville (University of Southampton)
 - 12 Is it possible to plan and improve patient flow in a post term pregnancy clinic?
Tone Breines Simonsen (Akershus University Hospital)
 - 13 Are medical outliers associated with worse patient outcomes? An analysis of routinely collected data within a regional NHS hospital
Dr Neophytos Stylianou (University of Bath)
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14 Modelling the TB epidemic in South Africa

Riley Wishart (Simon Fraser University)

15 Interactions between naturalistic decision making and computer simulation modelling in managing patient flow in hospitals

Matthew Woodward (University of Bath)

Further information

Contact Prof Christos Vasilakis

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#ORAHS2017

Bath Centre for Healthcare Innovation + Improvement (CHI2)

www.bath.ac.uk/chi2

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